## West Valley-Mission Chancellor 2019-20 Goals

**OUR MISSION:** The West Valley-Mission Community College District is committed to achieving student success through innovative and effective lifelong education and career opportunities, which include associate degrees, certificates, transfer, occupational programs, workforce development, pre-collegiate, global, and community education programs. The District strives to maintain and support institutional integrity, mutual respect, diversity, tolerance, rigorous evaluation, an exceptional workforce of faculty and staff, and partnerships between students, faculty, staff, administrators, the Board of Trustees, and the community. The District promotes an environment conducive to open dialogue and the free exchange of ideas leading to the achievement of successful student learning outcomes.

<table>
<thead>
<tr>
<th>Organizational Development</th>
<th>Policy Development</th>
<th>Strategic Planning</th>
<th>Governmental Affairs</th>
</tr>
</thead>
</table>

The Chancellor will develop and implement a district organizational structure that supports improved service to the colleges and district community in the areas of Information and Academic Technology, Governmental Affairs & Public Communication, District Foundation and Policy Development.

The Chancellor will execute procedures and systems to ensure analysis and revision, if necessary, of at least 50% of the district’s board policies and administrative procedures by the end of the 2019/2020 academic year, with full compliance by the end of the 2021 academic year.

The Chancellor will develop phase 1 of a strategic planning initiative aimed at producing a districtwide strategic planning document that aligns resources, priorities, and shared values; is inclusive of the state vision for success and guided pathways; and emphasizes our commitment to serving the district’s most socioeconomically vulnerable students in the areas of college affordability, transportation, housing, and food instability. Full completion of the District Strategic Plan will occur by the end of the 2021 academic year as part of the 2025 Educational Master Planning Process.

The Chancellor will create, staff appropriately, and deploy a broad-based governmental and legislative affairs and public communication agenda aimed at increasing the profile of the district, enhancing partnership opportunities, and providing leadership and advocacy on state and local initiatives impacting the district and our community.